Cameron Park Community Services District 2502 Country Club Drive Cameron Park, CA 95682

## Parks & Recreation Committee Monday, May 4, 2020 6:30 p.m.



## **TELECONFERENCE ZOOM MEETING**

https://us02web.zoom.us/j/82694030109

Meeting ID: 826 9403 0109

(Teleconference/Electronic Meeting Protocols are attached)

## Agenda

Members: Chair Director Ellie Wooten (EW), Vice Chair Director Felicity Carlson (FC)
Alternate Director Holly Morrison (HM)

Staff: General Manager Jill Ritzman, Recreation Supervisor Whitney Kahn,
Parks Superintendent Mike Grassle

## **CALL TO ORDER**

#### **ROLL CALL**

Public testimony will be received on each agenda item as it is called. Principal party on each side of an issue is allocated 10 minutes to speak, individual comments are limited to 3 minutes except with the consent of the Committee; individuals shall be allowed to speak on an item only once. Members of the audience are asked to volunteer their name before addressing the Committee. The Committee reserves the right to waive said rules by a majority vote.

#### **APPROVAL OF AGENDA**

#### APPROVAL OF CONFORMED AGENDA

#### **OPEN FORUM**

Members of the public may speak on any item not on the agenda that falls within the responsibilites of the Committee.

## **DEPARTMENT MATTERS**

1. Presentation – Draft Park Improvement Plan (Callander Associates)

- 2. Staff Oral & Written Updates
  - a. Parks & Facilities Report (M. Grassle)
  - b. Recreation Report (W. Kahn)
- 3. Items for June & Future Committee Agendas
- 4. Items to take to the Board of Directors

## MATTERS TO AND FROM COMMITTEE MEMBERS

**ADJOURNMENT** 

# Teleconference/Electronic Meeting Protocols



## **Cameron Park Community Services District**

(Effective April 2, 2020)

**WHEREAS**, on March 4, 2020, Governor Newsome proclaimed a State of Emergency to exist in California as a result of the threat of COVID-19; and

**WHEREAS**, March 17, 2020, Governor Newsome issued Executive Order N-29-20 suspending parts of the Brown Act that required in-person attendance of Board members and citizens at public meetings; and

**WHEREAS**, on March 19, 2020, Governor Newsome issued Executive Order N-33-20 directing most individuals to shelter at home or at their place of residence.

**NOW, THEREFORE**, the Cameron Park Community Services District will implement the following protocols for its Board and committee meetings.

The guidance below provides useful information for accessing Cameron Park Community Services District ("District") meetings remotely and establishing protocols for productive meetings.

## **BOARD AND COMMITTEE MEMBERS:**

- Attendance. Board and Committee Members should attend District meetings remotely from their homes, offices, or an alternative off-site location. As per the Governor's updated Executive Order N-29-20, there is no longer a requirement to post agendas at or identify the address of these locations.
- **Agendas**. Agenda packages will be made available on the District's website. They will also be sent by email to all Board and Committee Members. Note that under the circumstances, District staff may not be able to send paper packets.
- **Board and Committee Member Participation**. Meeting Chair(s) will recognize individual Board and Committee Members and unmute their device so that comments may be heard or will read comments if they are provided in writing only.

#### **PUBLIC PARTICIPATION:**

- Attendance. The District's office will remain closed to the public until further notice.
   Members of the public will be able to hear and/or see public meetings via phone,
   computer, or smart device. Information about how to observe the meeting is listed on
   the agenda of each meeting.
- Agendas. Agendas will be made available on the District's website and to any
  members of the public who have a standing request, as provided for in the Brown Act.
- Public Participation. The public can observe and participate in a meeting as follows:

## **How to Observe the Meeting:**

- Telephone: Listen to the meeting live by calling Zoom at (669) 900-6833 or (346) 248 7799. Enter the Meeting ID# listed at the top of the applicable Board or Committee agenda followed by the pound (#) key. More phone numbers can be found on Zoom's website at <a href="https://us04web.zoom.us/u/fdDUTmZgMZ">https://us04web.zoom.us/u/fdDUTmZgMZ</a> if the line is busy.
- Computer: Watch the live streaming of the meeting from a computer by navigating to the link listed at the top of the applicable Board or Committee agenda using a computer with internet access that meets Zoom's system requirements (<a href="https://support.zoom.us/hc/en-us/articles/201362023-System-Requirements-for-PC-Mac-and-Linux">https://support.zoom.us/hc/en-us/articles/201362023-System-Requirements-for-PC-Mac-and-Linux</a>)
- Mobile: Log in through the Zoom mobile app on a smartphone and enter the Meeting ID# listed at the top of the applicable Board or Committee agenda.

## **How to Submit Public Comments:**

o **Before the Meeting**: Please email your comments to admin@cameronpark.org, with "Public Comment" in the subject line. In the body of the email, include the agenda item number and title, as well as your comments. If you would like your comment to be read aloud at the meeting (not to exceed 3 minutes at staff's cadence), prominently write "Read Aloud at Meeting" at the top of the email. Emails running longer than the time limit will not be finished. All comments received at least 2 hours prior to the meeting on the day the meeting will be held, will be included as an agenda supplement on the District's website

under the relevant meeting date, and provided to the Directors/Committee Members at the meeting. Comments received after that time will be treated as contemporaneous comments.

Contemporaneous Comments: During the meeting, the Board President/Committee Chair or designee will announce the opportunity to make public comments. If you would like to make a comment during this time, you may do so by clicking the "raise hand" button. You will be addressed and un-muted when it is your turn to speak (not to exceed the 3 minute public comment time limit).

#### FOR ALL PARTICIPANTS:

- **Get Connected**: Please download Zoom application for your device and familiarize yourself with how to utilize this tool. There is no cost for using the application.
- Ensure Quiet. All audience members will be muted during the meeting until they are addressed by the Board/Committee as their time to speak. Please make every effort to find a location with limited ambient noise. Please turn off the ringer on your phone and other notification sounds on your devices to reduce interruptions.

We anticipate that this process of moving to remote meetings will likely include some challenges. Please bear with us as we navigate this process.

Cameron Park Community Services District 2502 Country Club Drive Cameron Park, CA 95682

## Parks & Recreation Committee Monday, February 3, 2020 6:30 p.m.



# Cameron Park Community Services District 2502 Country Club Drive, Cameron Park

## **Conformed Agenda**

Members: Chair Director Ellie Wooten (EW), Vice Chair Director Felicity Carlson (FC)
Alternate Director Holly Morrison (HM)

Staff: General Manager Jill Ritzman, Interim Recreation Supervisor Whitney Kahn,
Parks Superintendent Mike Grassle

CALL TO ORDER - 6:50pm

**ROLL CALL** – *EW/FC* 

Public testimony will be received on each agenda item as it is called. Principal party on each side of an issue is allocated 10 minutes to speak, individual comments are limited to 3 minutes except with the consent of the Committee; individuals shall be allowed to speak on an item only once. Members of the audience are asked to volunteer their name before addressing the Committee. The Committee reserves the right to waive said rules by a majority vote.

**APPROVAL OF AGENDA** - Approved

#### **APPROVAL OF CONFORMED AGENDA - Approved**

#### **OPEN FORUM**

Members of the public may speak on any item not on the agenda that falls within the responsibilites of the Committee.

#### **DEPARTMENT MATTERS**

- 1. Disc Golf Name & Logo (M. Grassle)
  - Committee discussed the Disc Golf Name & Logo; move to the Board with support (Consent Calendar).

- 2. Landscape Architect Request for Qualifications Outcomes & Next Steps (oral report and handouts; J. Ritzman, M. Grassle)
  - Introduced new landscape architect, Ben Woodside (CALA), to the committee. Discussed potential projects and ideas and the process going forward utilizing the 2015 Parks Master Plan.
- 3. Summer Spectacular 2020 Plans (oral report; J. Ritzman, M. Grassle, W. Kahn)
  - Discussed and reviewed ideas/plans for the Summer Spectacular 2020.
- 4. Finalize 2020 Committee Work Plan (discussion; all)
- 5. Staff Oral & Written Updates
  - a. Parks & Facilities Report (M. Grassle)
  - b. Recreation Report (W. Kahn)
- 6. Items for the March & Future Committee Agendas
  - Bass Lake Park Tour, hosted by EDHCSD Tuesday, February 18 (early afternoon)
- 7. Items to take to the Board of Directors
  - Disc Golf Name & Logo

## **MATTERS TO AND FROM COMMITTEE MEMBERS**

**ADJOURNMENT** – 7:50pm

## Cameron Park Community Services District



## **Agenda Transmittal**

**DATE:** May 4, 2020

FROM: Jill Ritzman, General Manager

AGENDA ITEM #1: DRAFT PARK IMPROVEMENT PLAN

RECOMMENDED ACTION: REVIEW AND PROVIDE FEEDBACK

#### Introduction

Staff is very pleased to provide the Parks and Recreation Committee with a draft Park Improvement Plan. Ben Woodside and Iqra Anwar will be making the presentation for Callander Associates Landscape Architects (CALA) (Attachment 1A). Sheri Lasick, the District's contract grant writer, will also be participating in the meeting.

## Background

On August 5, 2019, the Parks and Recreation Committee developed a list of park improvement projects, and determined priorities. This report is attached for reference (Attachment 1B).

#### Discussion

Our objectives for the May Parks and Recreation Committee:

- Committee members and public provide feedback on the proposed concepts for improvements;
- Provide input about project priorities;
- Discuss funding strategies for existing sources such as Park Impact Fees (available funding of \$862,360), and future grant opportunities such as the recent Park Bond.

Once this feedback is received, staff will work with CALA and Sheri Lasick and return with a more specific plan for implementation, including a funding strategy.

#### Attachments:

1A – Draft Park Improvement Plan

1B – August 5, 2019 Park Improvement Priorities Committee Report

# Parks and Recreation Committee Meeting May 4, 2020

# CAMERON PARK PARK IMPROVEMENT PROJECTS

Cameron Park Lake. David West. Dunbar. Gateway.
Rasmussen. Royal Oaks. Hacienda Dog Park



## **MEETING AGENDA**

- TEAM INTRODUCTION
- PAST EFFORTS
- PLANNING PROCESS
- OPPORTUNITY PLANS
- DISCUSSION
- NEXT STEPS

## **PROJECT TEAM**

Park Neighbors

Cameron Park Residents

Parks & Recreation Committee

Cameron Park
Community
Services
District (CSD)

- Jill Ritzman
- Mike Grassle

Callander
Associates
Landscape
Architecture

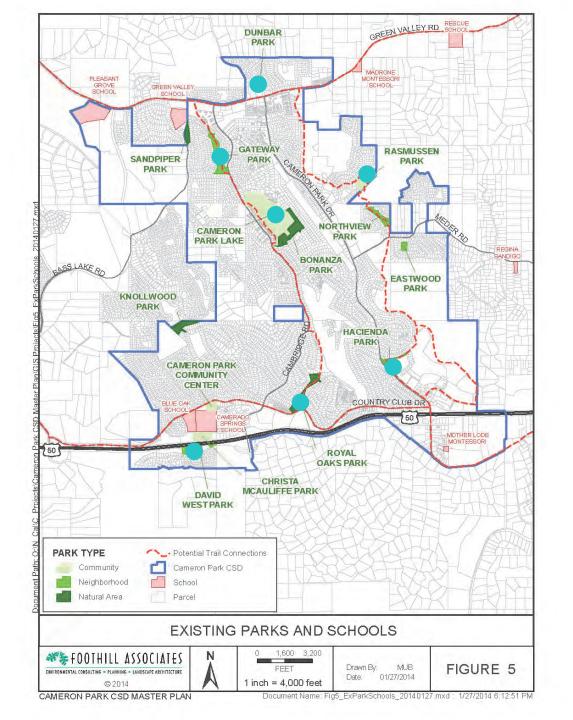
- Ben Woodside
  - Iqra Anwar

## **PAST EFFORTS**

- 2000: Cameron Park CSD Recreation Facilities Master Plan Developed
- 2014: Cameron Park CSD Parks and Recreation Master Plan Updated
- 2019: Parks Improvement Projects Prioritized List Developed & Reviewed
- 2020: Callander Associates hired to help District develop Park Opportunity Plans & Estimate

## PLANNING PROCESS

- Start-up Meeting- (3/18)
- Site Reviews- (3/31)
- Draft Opportunity Plans
- Parks & Recreation Committee Meeting- (5/4)
- Public Review- (5/11-5/22)
- Final Review Meeting- (5/27)
- Final Opportunity Plans- (June 2020)



# **OPPORTUNITY PLANS**

## CAMERON PARK LAKE

COMMUNITY PARK | 56.5 ACRES







## CAMERON PARK LAKE

COMMUNITY PARK | 56.5 ACRES





## **EXISTING CONDITIONS**



SWIMMING LAGOON



PLAY AREA



HORSE SHOE PITS



KAYAK DROP

## **PROGRAM OPPORTUNITIES**



SPLASH PAD



**NATURE PLAY** 



**BOCCE BALL COURT** 



OUTDOOR CLASSROOM/ AMPHITHEATER

## DAVID WEST PARK

NEIGHBORHOOD PARK | 6.2 ACRES







## DAVID WEST PARK

NEIGHBORHOOD PARK | 6.2 ACRES





## **EXISTING CONDITIONS**



**RETENTION POND** 



SLOPE BETWEEN BASEBALL FIELD & WESTERN OPEN SPACE AREA



WALL ALONG EASTERN OPEN SPACE AREA



EASTERN OPEN SPACE AREA

## **PROGRAM OPPORTUNITIES**



WALKING TRAIL



SMALL PICNIC AREA



YOUTH SOCCER FIELD



TRADITIONAL PLAY AREA

## **DUNBAR PARK**

NEIGHBORHOOD PARK | 0.9 ACRES







## **DUNBAR PARK**

NEIGHBORHOOD PARK | 0.9 ACRES





## **EXISTING CONDITIONS**



FLAT AREA ALONG NORTHERN EDGE



**GRAVEL SHOULDER ALONG PERIMETER** 



**EXISTING SLOPE AND TREES** 

## **PROGRAM OPPORTUNITIES**



ZIPLINE



**NATURE PLAY** 



HILLSIDE PLAY



FITNESS STATION

## GATEWAY PARK

NEIGHBORHOOD PARK | 13.3 ACRES







## **GATEWAY PARK**

NEIGHBORHOOD PARK | 13.3 ACRES





## **EXISTING CONDITIONS**



LAWN AREA



**TRAIL** 



**CREEK** 



**GRAVEL TURNAROUND** 

## **PROGRAM OPPORTUNITIES**



**BMX COURSE** 



FITNESS STATION



BOARDWALK



**ADA PARKING** 

## RASMUSSEN PARK

COMMUNITY PARK | 10.1 ACRES







## RASMUSSEN PARK

COMMUNITY PARK | 10.1 ACRES





#### **EXISTING CONDITIONS**



ENTRY/ PLAY AREA



SECONDARY PLAY AREA



SECONDARY ACCESS FROM MONUKKA DR



TRAIL WITH TEMPORARY FLOOD PROTECTION

## **PROGRAM OPPORTUNITIES**



SHADE SHELTER



HALF SIZE BASKETBALL COURT



**BOCCE BALL COURT** 



SWALE/ NATURE AREA

## ROYAL OAKS

TRAIL/NATURE AREA | 10.4 ACRES







## ROYAL OAKS

TRAIL/NATURE AREA | 10.4 ACRES





## **EXISTING CONDITIONS**



GRAVEL PARKING LOT



**TRAIL** 



CREEK ACCESS



SECONDARY ACCESS POINT FROM ROYAL DR

## **PROGRAM OPPORTUNITIES**



ADA ACCESSIBLE TRAIL



SEATING AREA



STAIRS/ STEPS



INTERPRETIVE SIGNAGE

## HACIENDA DOG PARK

PAUL J. RYAN MEMORIAL PARK | .55 ACRES







## HACIENDA DOG PARK

PAUL J. RYAN MEMORIAL PARK | .55 ACRES





## **EXISTING CONDITIONS**



**PARKING LOT** 



LAWN AREA ADJACENT TO PARKING LOT

## **PROGRAM OPPORTUNITIES**



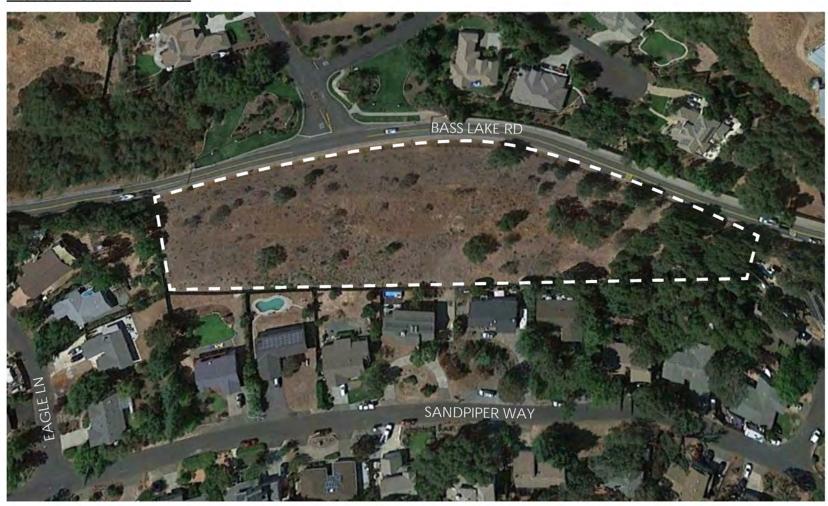
**RESTROOM BUILDING** 

## SANDPIPER PARK

NATURE AREA | 3.1 ACRES







## **Discussion**

- Feedback on Opportunity Plans
- Input on Project Priorities
- Funding Strategy for Existing Sources
- Future Grant Opportunities

# **Next Steps**

- Start-up Meeting- (3/18)
- Site Reviews- (3/31)
- Draft Opportunity Plans
- Parks & Recreation Committee Meeting- (5/4)
- Public Review Meeting- (5/11-5/22)
- Final Review Meeting- (5/27)
- Final Opportunity Plans- (June 2020)

# **THANK YOU!**



# Cameron Park Community Services District

## **Agenda Transmittal**

**DATE:** August 5, 2019

FROM: Jill Ritzman, General Manager

AGENDA ITEM #1: PARKS IMPROVEMENT PROJECTS PRIORITIZED LIST

RECOMMENDED ACTION: REVIEW AND PROVIDE INPUT

## **Background**

In May and June, the Parks and Recreation Committee provided input to staff regarding

- Criteria for Selecting Projects for Grant Funding;
- Parks Improvement Projects.

In June, the Committee asked staff to apply the ranking criteria to the develop list of park projects.

## Discussion

Staff applied the ranking criteria to the list of park projects, and grouped the projects into three groups:

- A. Very High Priority Projects;
- B. High Priority Projects;
- C. Medium Priority Projects.

## A. Very High Priority Projects

 Improve and Weatherize District Sports Fields at Rasmussen, Christa McAuliffe, and David West; Provide Permanent Lights at Christa McAuliffe.

*Criteria* – safety, save operational costs, revenues offset some costs, repairs to existing infrastructure, supported by 2015 Master Plan, consistent with special use permit.

## • Fishing Piers and Boat Launches at Cameron Park Lake.

*Criteria* – safety, repair to save operational costs, partial revenue offset, repair to existing infrastructure, number of people served, provides ADA access, consistent with special use permit.

## • <u>Lagoon Replacement Facility</u>

*Criteria* - repair to save operational costs, partial revenue offset, repair to existing infrastructure, pertinent to current needs, consistent with special use permit, serves families with small children.

## Replace/Improve Playgrounds at Rasmussen and Cameron Park Lake

*Criteria* – safety, repair to save operational costs, repairs existing infrastructure, number of people served, pertinent to current needs.

*Note* – Rasmussen Park Master Plan must be updated prior to improvements at Rasmussen.

## • Replace Restrooms at Rasmussen & Cameron Park Lake

*Criteria* – safety, improvement to save operational costs, repairs existing infrastructure, number of people served, pertinent to current needs, consistent with parks special use permit, serves underserved population.

## B. High Priority Projects

## • Bocce Ball Courts, undetermined location (Rasmussen?)

*Criteria* – operational costs may be offset by revenues, supported by Master Plan, pertinent to current needs.

## • Park Entry Monument Signs (4) Community Parks and Community Center

*Criteria* – repairs existing infrastructure, number of people served, current need, fully offset by donations (current project with Rotary and Cameron Park Community Foundation), consistent with special use permit.

## Pickle Ball Courts, location undetermined

Criteria – number of people served, supported by Master Plan, pertinent to current need

## • Rasmussen and Dunbar Park Master Plans

*Criteria* – number of people served, pertinent to current need, supported by Master Plan, project offset by Park Impact fees

*Note* – Having a master plan will position the District to seek and secure grants for development.

Shade Structures at Pool, Community Center Courtyard, and Playgrounds
 Criteria – safety, number of people served, pertinent to current need, consistent with special use permit

*Note* - this project may interface with solar energy project

## • Automated Kiosk at Cameron Park Lake Entrance

*Criteria* – save operational costs, repair existing infrastructure (address kiosk), pertinent to current need

<u>Trails at Gateway, Knollwood, and Open Space Areas</u>
 *Criteria* – number of people served, pertinent to current need, supported by master plan, project within existing parklands.

## C. Medium Priority Projects

<u>Community Center Additional Parking</u>
 *Criteria* – number of people served, pertinent to current need, within existing parklands, expands services

New Sports Fields, location to be determined
 Criteria – supported by master plan, pertinent to current need, number of people served

## Conclusion

Staff is seeking input from Parks and Recreation Committee and community about the prioritized list. Based on the prioritized list, staff is recommending that the District move ahead in seeking grants and funding for the following projects:

- Very High Priority Projects All
- Rasmussen Park and Dunbar Park Master Plans to position District for future grant applications
- Park Entry Monument Signs with Rotary and Cameron Park Community Foundation
- Shade Structures in association with Solar Energy project

The remaining projects will continue to be on the list, but addressed in the future.

## Attachments:

- 1A Ranking Sheets for Very High Priority Projects
- 1B Ranking Sheets for High Priority Projects
- 1C Ranking Sheets for Medium Priority Projects

# Cameron Park Community Services District



## **Agenda Transmittal**

**DATE:** May 4, 2020

FROM: Michael Grassle, Parks and Facilities Superintendent

AGENDA ITEM #2A: Parks & Facilities Department Report

RECOMMENDED ACTION: RECEIVE AND FILE

## **General Information**

 Staff has been busy keeping up on the day to day maintenance of the parks. The turf grass and weeds are growing quickly.

• All of the irrigation water has been turned back on due to the warm temperatures. Staff is working on repairing the damage to the irrigation systems.

#### Cameron Park Lake

- The dirt around the gazebo area at Cameron Park Lake has been rototilled and over seeded. Hopefully we will see some new turf grass this coming summer. Geese make this process difficult.
- Staff discovered a large sink hole on the south west corner of the trail at Cameron Park Lake. Stratus Environmental, El Dorado Irrigation District, and El Dorado County helped to investigate the issue. It was determined that the sink hole occurred naturally. Staff excavated a 6 foot by 6 foot hole and backfilled with crushed rock and road base. This will compact the sink hole and allow natural drainage to occur underneath.

## Parks and LLADs

• The parking lot at Rasmussen Park has been repaired. The original sections of the parking lot that failed had zero road base packed underneath the asphalt. About

- half of the parking lot has new road base and asphalt. Several parking bumpers have been replaced, and the original stalls were repainted.
- El Dorado Weed Control finished spraying all of the District fire breaks. It was determined that the only location that was not in compliance was Sandpiper, located off of Bass Lake Road. Growlersburg has been scheduled to help clean-up the lot on Thursday, May 7<sup>th</sup>.
- Staff started removing the turf grass at Bar J B and installing decomposed granite. This project is to help reduce operating costs as this is an underfunded LLAD.
- Staff spent three days thinning out the oak trees at Eastwood Park. Ten Yards of bark was also installed around the picnic area. Staff will be treating the turf grass with a broadleaf herbicide to eliminate the dandelions.
- Staff installed a new drip irrigation system that borders David West Park as the existing system was beyond repair. The new drip system will water the trees around the exterior of the park.
- A large oak tree fell on the north side of Gateway Park. The tree damaged some nearby willow trees as well. Foothill Tree Service removed the damaged tree and limbs. The tree was leaning over a resident's back yard, making it unsafe for District staff or Growlersburg to remove.

## **Community Center**

- Staff repaired a broken 3" irrigation water main at the Community Center.
- Staff patched a leak on the main pool filter with fiberglass resin. This repair was recommended by National Aquatics Services.

## Cal Fire / Growlersburg

 Wednesday, April 8<sup>th</sup> – Growlersburg took care of the weed abatement at David West Park. This included both open space lots on the east and west side of the property.

# Cameron Park Community Services District



## **Agenda Transmittal**

**DATE:** May 4, 2020

FROM: Whitney Kahn, Recreation Supervisor

AGENDA ITEM #2B: Recreation Department Report

RECOMMENDED ACTION: RECEIVE AND FILE

The month of April was spent navigating the new territory we are all in, living through the COVID-19 Pandemic. Recreation Staff spent time:

- Acting as Communication Coordinator for the District. With information rapidly changing, a great deal of time as been dedicated to efficiently disseminating info to staff and residents. Throughout the month of April we have:
  - ✓ Updated the District website to have a landing page with all COVID-19 information in one place and links to additional agencies for further information.
  - ✓ Released our April e-newsletter that included comprehensive information on what the District was doing in response to COVID-19 concerns and restrictions.
  - ✓ Shared information from other community partners through our Social Media Outlets, as well as created two more opportunities to connect with residents during this time that we cannot do so physically:
    - We encouraged residents to help us with our first ever Neighborhood Easter Egg Scavenger Hunt. We provided templates to eggs that people could color, paint and decorate, and place in their windows so that as people walked through their neighborhoods they could count the number of Easter Eggs they see along the way. The post was very well received it had 12 Shares, 14 Comments, and an overall reach of almost over 1,300 people (quite a bit more engagement than our regular posts.)

- Additionally, thanks to the help of our very own Board President Monique Scobey, who played Easter Bunny, we offered some personalized Easter Bunny Messages to people who submitted a request to us on our Facebook post. We created close to 80 messages and had a great response to the post. It performed better than 95% of any post we have ever had on our account with 14 Shares, 93 Comments, and reached a total of nearly 2,200 people. It was really neat to be able to connect with our residents in a way that we had been missing.
- ✓ Due to non-compliance (park amenities being used when closed), we released an additional e-Newsletter that went out on April 15<sup>th</sup>. This e-Newsletter detailed closures, and pointed out some open park trails residents may not have been aware of. Between the e-Newsletter, social media, new signage, and help from EDSO, our Parks staff saw a marked difference in the issues that were being reported.
- ✓ Development of the May e-Newsletter is happening now, and that will be published by the time this meeting occurs.
- Planning for summer programming possibilities:
  - ✓ The May e-Newsletter will have a survey for parents to assess Summer Camp needs. If there is enough interest, we will begin to make and continue plans for summer based on the current guidelines the CDC has released for summer camps.
    - We will assess the interest level in weekly camps (as camp has been run in the past) as well find out if parents would be interested in virtual offerings or "Camp in a Box" type kits.
    - Staff is developing plans for all three options and assessing feasibility with the regulations set forth.
  - ✓ Staff are attending multiple Zoom Meetings with other Parks and Recreation Professionals to learn more about what other agencies are doing – both locally and nationally - in order to think options through in a collaborative way.